Lancashire Governor Services

# Training and Development Programme

# 2022 2023

FOR GOVERNORS AND GOVERNING BOARDS/TRUSTS



lancashire.gov.uk



# Contents

### > Introduction

Applying for a Countywide Course School Based and Cluster Courses E-Learning for Governors (NGA Learning Link)

### > Section 1 - Effective Governance

- Are we an Effective Team?
- Governing Board Self Evaluation and Development
- Marketing Your School
- Governing Board/Trust Response to COVID 19 Rest
- New Governor Induction
- A Seminar for Training and Development Governor
- Governor Skills Workshop: Difficult Situations and
- Governor Skills Workshop: Effective School Visits a
- Governor Skills Workshop: Making Difficult Decision
- Developing Smarter Governance
- Briefing for the New EYFS Statutory Framework

### > Section 2 - Strategic Leadership

- Chairs' Course Stepping Up a course for new a
- Chairs' Course Leading the Board a course for
- Vision, Strategy and Values 'Scanning the Horizo
- Chairs' Forum

### > Section 3 - Accountability

- Finance for Maintained Schools (including the SFV
- Understanding Primary School Data for Governors

### > Section 4 - Compliance

- Appraisal and Pay Committees for Governors
- Thorough but Fair a confidence building course
- Primary Curriculum for Governors
- Secondary Curriculum for Governors
- Equality, Diversity and Inclusion: Guidance for Gov
- Health and Safety Responsibilities for Governors
- Conducting Investigations
- Online Safety for Governors
- Safer Recruitment for Governors
- Special Educational Needs and Disabilities for Gov
- Staff Discipline, Grievance, Capability and Attenda
- WRAP (Workshop to Raise Awareness of PREVENT
- Child Protection and Safeguarding for Governors
- Exclusions A Governors Guide

### > Section 5 - Evaluation

• Inspection - Preparing for an Ofsted Inspection fo

### > Venue information



	4
	8
	10
	12
	14
	15
nt	15
attiationa	15 15
strictions	15 16
ors	17
Courageous Conversations and Challenging Questions	17 19
ons on Governor Panels	20
	22
	23
	24
and aspiring chairs	25
experienced chairs	26
ons'	26 27
	28
VS)	29
rs (A guide to the 2021/2022 data, The IDSR, ASP)	30
	32
	33
for Governors involved in Headteacher Appraisal	34
	36 36
vernors	37
	38
	39 41
	42
vernors	44
ance for Governors [) and the Current Threat for Governors	44 45
,	46
	47
	48
or Governors	49
	50
	50





# Introduction

Welcome to the 2022/23 Lancashire Governor Services Training and Development Programme. Our Training Brochure is produced annually to coincide with the start of the new academic year and to reflect priorities at a national level in school governance.

Governors attending our courses continue to tell us they appreciate the opportunity to meet, share experiences with and learn from other Governors.

In addition to our face to face courses, we will continue to offer a blend of courses via online video conferencing, allowing you to improve your knowledge and skill set from the comfort of your own home.

These have proved very popular and more courses are being added to the programme as demand dictates. These can be found by ticking the 'online' field when filtering the course programme on the LPDS website.

Attendance on any of the advertised courses is available to all Governors of schools subscribing to the 2022/23 Lancashire Governor Training and Development Service Level Agreement (SLA).

Governors of non-subscribing schools are welcome to attend courses on a 'pay as you use' basis. The Tutor Team has a broad spectrum of Lancashire Officers, Teaching and Learning Consultants and Advisers; retired Headteachers and very experienced Chairs of Governors. This brings a wealth of knowledge and experience to ensure that the Team provides up to date and relevant training to meet the needs of the school's development plan for individual Governors and Governing Boards.

In accordance with the Service Level Agreement, your school will be charged the appropriate rate for non-attendance at all courses. It is important that you let us know if you are unable to attend a course (even on the day of the course) and in addition, inform your School Business Manager/ Bursar. Courses sometimes have reserve lists and we could offer your place to another Governor. In many cases, the quality of the training depends on the number of participants and course presenters need to know in advance of any changes to attendance.

We are always interested in your feedback and suggestions for course areas that we do not currently offer. Please email lpds@lancashire.gov.uk with your suggestions.





# **New Governor Induction**

In January 2017, the Department for Education (DfE) released a non-statutory Competency Framework for effective governance setting out the principles, personal attributes, knowledge and skills that are required to be an effective governor. To support the use of the Competency Framework, we have identified below how attendance at each of our countywide and school based training courses will enable you to demonstrate competence against a particular area of the Framework.

	Effective Governance	Strategic Leadership	Accountability	People	Compliance	Evaluation	Pg
Section 1 – Effective Governanc	e						
Are we an Effective Team?	$\checkmark$	✓	$\checkmark$	1	1	1	15
Governing Board Self Evaluation and Development	1	$\checkmark$	1	$\checkmark$	$\checkmark$	$\checkmark$	15
Marketing Your School	1	$\checkmark$	1				15
Governing Board/Trust Response to COVID 19 Restrictions	1	1	1	1	1	1	15
New Governor Induction	1	$\checkmark$	<i>✓</i>	~	$\checkmark$	$\checkmark$	16
A Seminar for Training and Development Governors	1	1	1	1	1	$\checkmark$	17
Governor Skills Workshop: Difficult Situations and Courageous Conversations	1	1	1	1	1		17
Governor Skills Workshop: Effective School Visits and Challenging Questions	1	1	1	1	1	1	19
Governor Skills Workshop: Making Difficult Decisions on Governor Panels	1	1	1	1	1	1	20
Developing Smarter Governance	1	$\checkmark$	1		-	$\checkmark$	22
Briefing for the New EYFS Statutory Framework	1	1	1		1		23
Section 2 – Strategic Leadership	)						
Chairs' Course – Stepping Up	1	$\checkmark$	1	$\checkmark$	1	$\checkmark$	25
Chairs' Course – Leading the Board	J	J	1	1	J	1	26
Vision, Strategy and Values	1	1	1		1	$\checkmark$	26
Chairs' Forum	1	1	1	1	1	$\checkmark$	27

	Effective Governance	Strategic Leadership	Accountability	People	Compliance	Evaluation	Pg
Section 3 – Accountability							
Finance for Maintained Schools (including the SFVS)	1	$\checkmark$	1	1	5	1	29
Understanding Primary School Data for Governors	5	$\checkmark$	1		1	$\checkmark$	30
Section 4 – Compliance							
Appraisal and Pay Committees for Governors	1		1	1	1		33
Through but Fair – a confidence building course for governors involved in Headteacher Appraisal	1		s	1	\$		34
Primary Curriculum for Governors	$\checkmark$	$\checkmark$	1		1	1	36
Secondary Curriculum for Governors	1	1	1		1	1	36
Equality, Diversity and Inclusion	1	$\checkmark$	1	1	1	1	37
Health and Safety Responsibilities for Governors	1	1			1	1	38
Conducting Investigations	1	$\checkmark$	1	1	1	1	39
Online Safety for Governors	$\checkmark$	$\checkmark$			1	1	41
Safer Recruitment for Governors	1	$\checkmark$			1	1	42
Special Educational Needs and Disabilities for Governors	1	$\checkmark$			1	1	44
Staff Discipline, Grievance, Capability and Attendance for Governors	1	5			1	1	44
WRAP (Workshop to Raise Awareness of PREVENT) and the Current Threat for Governors	J	1			J		45
Child Protection and Safeguarding for Governors	$\checkmark$	1	1		1	1	46
Exclusions – A Governors Guide	$\checkmark$	$\checkmark$	1	1	1		47
Section 5 – Evaluation							
Inspection - Preparing for an Ofsted Inspection for Governors	\$	1	J		1	1	49





# Applying for a Countywide Course

#### How do I book onto a Course?

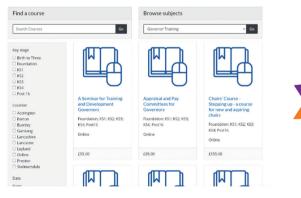
The easiest way to book a Governor Training Course is to book online at **www.lancashire.gov.uk/lpds.** This enables you to book courses in the evening and weekends at a time that is convenient for you.



To search for a course by keyword and/or subject area, please enter GOV in the 'Find a course' box. If you know the course code (for example GOV101) you can enter this in the box to direct you to that specific course.

Alternatively, please select Governor Training from the drop down list in the 'Browse subjects' box.

Courses



All current courses are listed on this page. The list automatically updates as new courses are added into the programme throughout the academic year.

In the left hand column under location you can select 'online' to filter the courses that are available to be undertaken from home via an online video conferencing platform.

Home / Courses / Details

#### Conducting Investigations

Suitable for: Governors Only			Friday 09 Jun 2023, 9:30 AM - 4:00 PM. Lancashire FA, LEYLAND, PR25 2LF.
Course code	Keystages	Presented by	Leyland £165.00 Delegate title
GOV108	Foundation; KS1; KS2; KS3; KS4; Post16	<ul> <li>Sarah Duckworth (HR Manager (Schools))</li> </ul>	Please select ~
			Delegate first name
Course O	bjectives		
This Course Covers.			Delegate sumame
Know ho     Know ho     corrobora	nd the importance of a fair and thoro w to plan and organise an investigatio w to gather and evaluate evidence obj ing information, including interviewin	n effectively; ectively, balancing conflicting and	Delegate Email address
respondents; • Dealing with evidence and evaluating and presenting your findings; • Deal with issues such as confidenciality, anonymity and second hand evidence;			Delegate Mobile Number

The Headteacher or school bursar can create you an account. Click login in the top right corner. Enter your username and password. Select your chosen course date/venue, and complete your attendee details, before selecting 'Book Course'. There is no need to add your school information, this is linked to your account. As a result of your feedback, you now receive an email acceptance or rejection letter direct to your personal email address as well as course correspondence via the Schools' Portal. This email will be sent two to three weeks prior to the course date.

Course confirmation letters will also continue to be sent to the "My Schools Folder" within the Schools' Portal two to three weeks prior to a course. If you have not received a confirmation letter or email by that point, please contact the Customer Support Team on 01257 **516100** or **Ipds@lancashire.gov.uk** to check if your application is successful.

If a course is cancelled, you will be given as much notice as possible and offered, where possible, an alternative training session.

# Where can I find my Governing Board's Training Record?

It is important to remember that the most definitive record of your governors' training should be kept by the Training and Development Link Governor who should be updated when a governor has attended training.

We are able to provide confirmation of attendance on countywide courses by emailing **lpds@lancashire.gov.uk.** 





# School Based and Cluster Courses

Many of our courses can be presented by a member of the Tutor Team at your school at a date and time to suit your Governing Board. These Courses can be bespoke to your Governing Board, using your school's own data and reports to focus on key areas or issues that are impacting upon your school.

### How do I arrange School Based Training?

It is essential that the Training and Development Link Governor has selected suitable dates and times to ensure maximum attendance before contacting the Governor Training and Development Team. To deliver effective training, ideally a minimum of 8 governors should be present.

The Governor Training and Development Team should be contacted at least eight weeks prior to the preferred date(s) and time(s) to discuss the school's requirements

Contact the training team on: Tel: **01257 516100** Email: **lpds@lancashire.gov.uk** 

### What happens next?

Once the date(s) and time(s) have been agreed, the Training and Development Governor and

Headteacher will receive written confirmation from the Governor Training and Development Team and will be asked to inform the whole Governing Board of the session. It is essential that the venue has been confirmed, including arrangements for refreshments and/or presenter equipment. Prior to the course, the Tutor will be in contact with the Training and Development Governor (or nominated governor) to discuss the individual requirements of the Governing Board and finalise arrangements for the event.

### How do I arrange Cluster Training?

During the booking process for your course, please inform the Training and Development Team if you are planning to invite the governors from other local schools to the session.

Should any of the schools participating in the cluster training not purchase the Governor Training and Development SLA, a 'pay as you use' charge will be made to that school.

Dependant on the nature of the course, a cluster training session may not be appropriate as you may wish to maintain the confidentiality of your school's data for example. In this instance, consideration of the countywide course programme for governors may be more appropriate.





# E-Learning for Governors (NGA Learning Link)

Schools that purchase the Lancashire Governor Training and Development Service Level Agreement (SLA) are entitled to free access to the National Governance Association (NGA) e-learning platform. This is called 'Learning Link'. It provides over 50 interactive and engaging modules for your entire board to use. Schools that do not purchase the Lancashire SLA, the individual annual subscription to the NGA for this service is currently £180.

Governors should register to access the e-learning at: https://nga.vc-enable.co.uk/Register

For ease, the modules have been split into core areas that cover:

- Structures, Roles and Responsibilities
- Good Governance
- Vision, Ethos and Strategic Direction
- Pupil Success and Wellbeing
- Collaborating with Partners
- Executive Leaders
- The Best Use of Resources
- Compliance
- Clerking
- MATs

If governors have any problems registering, please call the NGA team: Tel: **0121 237 3780** (option 3) Email: **learninglink@nga.org.uk** 

# n|**g**|a| **learninglink**



# SECTION ONE

# Effective Governance

# Are we an Effective Team?

#### **Course Description**

- · How do we create an effective team of Govern
- Can we identify future actions to develop the Board/Trust and it's ability to work as a team?



# **Governing Board Self Evaluation and Development**

#### **Course Description**

This course normally follows on from the 'Are we an Effective Team?' course to help the Governing Board manage and prioritise its own development. The Governing Board examines in detail its roles and responsibilities, and, with the aid of an experienced Tutor, to audit current practice and effectiveness. We advise a gap of at least two terms between the courses. The aim is to develop an agreed action plan that the Governing Board is committed to achieving.



# **Marketing Your School**

#### **Course Description**

On an individual basis the course considers:

- different drivers for different schools:
- what the school is promoting;
- · to whom is your 'pitch' aimed at;
- what strategies or techniques fit the bill; and
- what happens afterwards and assessing effect



# Governing Board/Trust Response to COVID 19 Restrictions

#### **Course Description**

- This course is designed to allow you to reflect on your response to COVID 19 and judge the effect it has had on your ability to function as you would have done in normal times.
- The answers should allow you to reflect on the impact you have had on your school/academy during this period and also make you aware of any area needing attention.
- From the information recorded, it could also be possible to develop an action plan if required.



nors?		
effectiveness	ofthe	Governing

Cluster 🗸	Video Conferencing	

+	iv	Δ	n	۵	c	c
Ľ	IV	C		C	5	э.



# **New Governor Induction**

#### **Course Description**

This course will provide Governors with:

- an understanding of strong and effective governance;
- improved knowledge of the statutory responsibilities of Governors;
- help Governors in supporting school improvement; and
- understanding the differences between the roles of Headteacher and Governors.

This course will examine the statutory duties and responsibilities of Governors and give Governors greater confidence and understanding in:

- supporting school improvement;
- corporate responsibilities such as school finances;
- the role of nominated governors; and
- the inspection process.



Course Activity Reference	e GOV116
Date/Time	Venue
Tuesday 27 September 2022, 6:30pm – 9:00pm	Online video conferencing
Wednesday 5 October 2022, 9:30am – 12:00pm	Burnley Football Club
Saturday 15 October 2022, 10:00am – 12:30pm	Online video conferencing
Monday 31 October 2022, 1:30pm – 4:00pm	Online video conferencing
Saturday 19 November 2022, 10:00am – 12:30pm	Online video conferencing
Thursday 24 November 2022, 1:30pm – 4:00pm	Forrest Hills, Lancaster
Friday 2 December 2022, 9:30am – 12:00pm	Lancashire FA, Leyland
Wednesday 14 December 2022, 6:30pm – 9:00pm	Online video conferencing
Saturday 7 January 2023, 10:00am – 12:30pm	Online video conferencing
Thursday 19 January 2023, 1:30pm – 4:00pm	Online video conferencing
Monday 30 January 2023, 6:30pm – 9:00pm	Online video conferencing
Friday 3 February 2023, 9:30am – 12:00pm	Online video conferencing
Tuesday 21 February 2023, 1:30pm – 4:00pm	Forrest Hills, Lancaster
Wednesday 15 March 2023, 6:30pm – 9:00pm	Lancashire FA, Leyland
Monday 24 April 2023, 1:30pm – 4:00pm	Online video conferencing
Saturday 13 May 2023, 10:00am – 12:30pm	Online video conferencing
Thursday 25 May 2023, 6:30pm – 9:00pm	Burnley Football Club
Tuesday 6 June 2023, 9:30am – 12:00pm	Forrest Hills, Lancaster
Thursday 22 June 2023, 1:30pm – 4:00pm	Online video conferencing
Wednesday 28 June 2023, 6:30pm – 9:00pm	Online video conferencing
Friday 7 July 2023, 1:30pm – 4:00pm	Jack McLaughlin Centre, Preston
Tuesday 11 July 2023, 6:30pm – 9:00pm	Online video conferencing

# **A Seminar for Training and Development Governors**

#### **Course Description**

- To identify the key responsibilities and how to put them into practice.
- To develop an awareness of the training opportunities, resources and support offered by LCC Governor Services and how to access them.
- To identify action to improve your Governing Boards effectiveness.



#### Course Activity R

### Date/Time

Tuesday 11 October 2022, 9:30am – 12:00pm
Monday 21 November 2022, 10:00am - 12:30pn
Saturday 25 February 2023, 10.00am – 12.30pm

Wednesday 17 May 2023, 6:30pm - 9:00pm

# **Governor Skills Workshop: Difficult Situations and Courageous Conversations**

#### **Course Description**

- To identify a range of difficult situations that can arise in Governing Boards.
- To explore how governors can help to resolve these situations and maintain good working relationships.
- To build confidence to prepare and address courageous conversations, where necessary, that deliver successful outcomes.
- To practice skills and techniques through case study examples and discussion.



# Course Activity R Date/Time Wednesday 12 October 2022, 9:30am - 12:00pr Tuesday 15 November 2022, 6:30pm – 9:00pm Wednesday 30 November 2022, 6:30pm - 9:00p Tuesday 7 February 2023, 6:30pm - 9:00pm Saturday 18 March 2023, 10:00am - 12:30pm Thursday 11 May 2023, 10:00am - 12:30pm Saturday 8 July 2023, 10:00am - 12:30pm

• To develop an understanding of the role of the Training and Development governor.



eference GOV151			
	Venue		
	Online video conferencing		
m	Online video conferencing		
n	Online video conferencing		
	Online video conferencing		

efer	ence	e G(	DV1	54

	Venue
m	Online video conferencing
	Online video conferencing
pm	Online video conferencing
	Online video conferencing
	Lancashire FA, Leyland
	Online video conferencing
	Burnley Football Club







# **Governor Skills Workshop: Effective School Visits** and Challenging Questions

#### **Course Description**

The course will:

- clarify the purpose of school visits and challenging questions within the context of the Governing Board's core functions;
- identify the requirements of the Code of Conduct and the School's policies and working;
- of challenging questions in holding Executive Leaders to account;
- explore and practise a range of questioning techniques for different situations; and
- reinforce the links between insights gained through visits and robust accountability and challenging questions where necessary.



Course Activity Reference GOV106		
Date/Time	Venue	
Wednesday 28 September 2022, 6:30pm – 9:00pm	Online video conferencing	
Tuesday 18 October 2022, 9:30am – 12:00pm	Burnley Football Club	
Saturday 26 November 2022, 10:00am – 12:30pm	Online video conferencing	
Monday 9 January 2023, 10:00am – 12:30pm	Online video conferencing	
Thursday 2 February 2023, 6:30pm – 9:00pm	Online video conferencing	
Saturday 11 March 2023, 9:30am – 12:00pm	Lancashire FA, Leyland	
Friday 28 April 2023, 9:30am – 12:00pm	Online video conferencing	
Saturday 20 May 2023, 10:00am – 12:30pm	Online video conferencing	
Monday 26 June 2023, 6:30pm – 9:00pm	Forrest Hills, Lancaster	

procedures and best practice for visits (both actual and virtual) to ensure that they are focussed on the Board's priorities and improvement plans and how they are

• practise the skills of preparation, visits and feedback and reinforce the importance





# Governor Skills Workshop: Making Difficult Decisions on Governor Panels

#### **Course Description**

The course will:

- identify the different types and functions of governor panels;
- outline the common principles and procedures to be followed;
- explain the roles of the Chair of the panel, Clerk, HR and other Specialist Advisers;
- practice the skills of listening to presentations and asking the right questions;
- outline the processes for making decisions, recording the rationale and delivering outcomes; and
- practice decision making skills using case studies.

Governors are asked to sit on a wide range of occasional committees or panels with a decision-making role including Pupil Discipline, Staff Discipline, Staff Grievance, Disciplinary Appeals, Parental Complaints, Pay Appeals, etc.

All of these have common features and approaches but, because these committees tend to meet infrequently, governors may have little knowledge or experience of having to make difficult decisions in sometimes challenging cases.

Using case studies, exercises and discussion, this workshop will develop governors' knowledge and skills around the procedures used and the processes for reaching fair, reasonable and defensible decisions.



Course Activity Reference GOV132		
Date/Time	Venue	
Monday 21 November 2022, 9:30am - 12:00pm	Online video conferencing	
Thursday 8 December 2022, 1:30pm – 4:30pm	Online video conferencing	
Saturday 4 February 2023, 9:30am – 12:00pm	Online video conferencing	
Tuesday 28 March 2023, 6:30pm – 9:00pm	Online video conferencing	
Wednesday 3 May 2023, 1:30pm – 4:00pm	Forrest Hills, Lancaster	
Saturday 1 July 2023, 9:30am - 12:00pm	Burnley Football Club	





# **Developing Smarter Governance**

#### **Course Description**

Aims of this course

- To remind the Governing Board of the three core functions of governance.
- To evaluate how and how well they operate.
- To look at the structure of great governance.
- To define and refine leadership and accountability.
- To look at how the Governing Board can develop individually and collectively.



Course Activity Reference GOV155		
Date/Time	Venue	
Friday 21 October 2022, 1:30pm – 4:00pm	Online video conferencing	
Friday 4 November 2022, 1:30pm – 4:00pm	Online video conferencing	
Saturday 25 February 2023, 10:00am – 12:30pm	Online video conferencing	
Tuesday 16 May 2023, 6:30pm – 9:00pm	Online video conferencing	

# Governor Briefing for the New EYFS Statutory Framework, September 2021 including the EYFSP (Early Years Foundation Stage Profile)

#### **Course Description**

The pupose of this course is to:

- inform Governors about the key point around the New EYFS Statutory Framework including the New Early Years Foundation Stage Profile;
- inform Governors about the content of the New Early Learning Goals; and
- understand the importance of moderation of NEW EYFSP assessments.

The course will consider:

- The new EYFS Framework;
- The new Development Matters; and
- The new ELGs.

There will also be input regarding what Governors can do to support EYFS Teachers in the steps needed to implement the new approaches, alongside how assessment will look in EYFS and a consideration around evidence and moderation.



### Course Activity R

#### Date/Time

Wednesday 9 November 2022, 9:30am - 11:00a

Thursday 10 November 2022, 1:15pm - 2:45pm

Tuesday 22 November 2022, 1:15pm - 2:45pm

und the New EYFS Statutory Framework Stage Profile; Ne New Early Learning Goals; and n of NEW EYFSP assessments.

am	Online video conferencing	
n	Online video conferencing	
	Online video conferencing	



# SECTION TWO

# Chairs' Course - Stepping Up - a course for new and aspiring chairs

#### **Course Description**

This course aims to explain:

- the role of the Chair of Governors;
- clarity of vision and strategy;
- leading the board and leading meetings;
- working with the Headteacher; and
- the role of the Vice/Deputy Chair.



### Course Activity Re

### Date/Time

Wednesday 5 October 2022 and Wednesday 12 October 2022, 1:30pm - 4:00pm

Thursday 12 January 2023 and Thursday 19 January 2023, 6:30pm – 9:00pm

Monday 20 March 2023 and Monday 27 March 2023, 9:30am - 12:00pm

Saturday 6 May 2023 and Saturday 13 May 2023, 10:00am - 12:30pm

Wednesday 5 July 2023 and Wednesday 12 July 2023, 6:30pm - 9:00pm

# Strategic Leadership

Video Conferencing

eference – GOV102		
	Venue	
n	Online video conferencing	
	Online video conferencing	



# Chairs' Course - Leading the Board a course for experienced chairs

#### **Course Description**

This course considers:

- how is it going? An honest appraisal;
- are your vision and strategy clear to all?
- are you strategic and not operational?
- does your board have a culture of learning and development?
- does your board have a culture of questioning and challenge?
- · does your board have a culture of evaluation and review?
- succession planning; and
- preparing for Inspection.



Course Activity Reference – GOV114		
Date/Time	Venue	
Saturday 12 November 2022 and Saturday 19 November 2022, 10:00am – 12:30pm	Online video conferencing	
Tuesday 21 February 2023 and Wednesday 1 March 2023, 6:30pm – 9:00pm	Online video conferencing	
Tuesday 13 June 2023 and Tuesday 20 June 2023, 1:30pm – 4:00pm	Lancashire FA, Leyland	

# Vision, Strategy and Values - 'Scanning the Horizons'

#### **Course Description**

- The course will explore:
- why do schools need a vision?
- what should a vision statement say?
- whose vision should it be?
- how do we get started?
- from vision to strategy; and
- living our values on the journey.





# **Chairs' Forum**

#### **Course Description**

Chairs of Governing Boards are once again welcome to book on to a convenient session of the term's Chairs' Forum which will once again be held online with the Head of Service and other supporting Officers to update Chairs of Governors.

Delegates are welcome to book onto any session each term that is convenient to them. If the Chair of Governors cannot attend the session, then the Vice Chair of Governors is welcome to attend in their place.

The agenda will change each term, however the content for each session within that term will be the same.



#### Course Activity Re

### **AUTUMN TERM Date/Time**

Tuesday 8 November 2022, 5:00pm - 6:30pm

Thursday 10 November 2022, 6:00pm - 7:30pm

Tuesday 15 November 2022, 5:00pm - 6:30pm

#### Course Activity Re

### **SPRING TERM Date/Time**

Tuesday 28 February 2023, 5:00pm - 6:30pm

Thursday 2 March 2023, 5:00pm – 6:30pm

Tuesday 7 March 2023, 6:00pm - 7:30pm

#### Course Activity Re

### SUMMER TERM Date/Time

Thursday 8 June 2023, 5:00pm - 6:30pm

Tuesday 13 June 2023, 5:00pm – 6:30pm

Thursday 15 June 2023, 6:00pm - 7:30pm



d	×	Cluster	Video Conferencing	

ference – GOV423		
	Venue	
	Online video conferencing	
ı	Online video conferencing	
	Online video conferencing	

ference – GOV423	
	Venue
	Online video conferencing
	Online video conferencing
	Online video conferencing

ference – GOV423	
	Venue
	Online video conferencing
	Online video conferencing
	Online video conferencing



# SECTION THREE



# **Finance for Maintained Schools (including the Schools Financial Value Standard)**

#### **Course Description**

By the end of the session delegates should understand: • the respective roles and responsibilities of the Governing Board, school staff and

- Local Authority (LA) relating to finance;
- the principles and sources of school funding; • the key elements of budget setting and budget monitoring linked to school improvement;
- the requirements of the Schools Financial Value Standard (SFVS); and
- the principles of good financial management and value for money in schools.



# Course Activity R Date/Time Tuesday 18 October 2022, 6:30pm - 9:00pm Wednesday 2 November 2022, 9:30am - 12:00p Monday 30 January 2023, 1:30pm - 4:00pm Thursday 2 February 2023, 9:30am - 12:00pm Tuesday 23 May 2023, 1:30pm - 4:00pm Thursday 8 June 2023, 6:30pm - 9:00pm

# Accountability

eference – GOV147		
	Venue	
	Burnley Football Club	
pm	Forrest Hills, Lancaster	
	Ribby Hall Village, Wrea Green, Nr Kirkham	
	Early Years Centre, Leyland	
	Ribby Hall Village, Wrea Green, Nr Kirkham	
	Burnley Football Club	





# Understanding Primary School Data for Governors (A guide to the 2021/2022 data, The IDSR, ASP)

#### **Course Description**

- To inform Governors about the 2021/2022 data provided by the Department for Education.
- To explain the content of the data.
- To consider how these charts/tables/graphs can best be used in informing school self-evaluation.
- To consider the impact of the pandemic on children and moving forward.

YOU WILL NEED TO ASK YOUR HEADTEACHER IF YOU CAN BRING HARD COPIES OF YOUR IDSR, ASP and LSIP (IF APPLICABLE). Please feel free to bring any other additional data sources that you use.

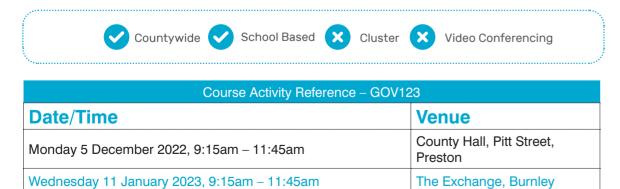
Autumn 2022 will mark the return of the Inspection dashboard to reflect the results of statutory assessment for your school from the 2022 Academic Year. It is a document used to identify strengths and areas for development for your school. OFSTED have access to this document and use it as part of the School Inspection process. This will be the first full dashboard since the COVID 19 Pandemic.

The course will provide an overview and reminder of the data including how to analyse and interpret it, identifying strengths and areas for development. It will also look at performance of groups and the impact this has on School improvement planning. We will also consider and interpret the new progress measure that will come into effect and look carefully at the key messages from the Primary Accountability document.

During the session participants will have the opportunity to interrogate their own report and consider the implications. We will discuss the effect the Pandemic has had on children and consider how the data sources can be used to have an impact on the curriculum and children in your school as we move forward.

We will look at exactly what the data means to you as a school and what this means in terms of school improvement. We will consider key questions that you may wish to ask in your Governor Meetings.

This course is ideal for Governors who want to have a walkthrough of the data and to consider how this forms a part of the school improvement journey





# SECTION FOUR

# **Appraisal and Pay Committees for Governors**

Course Activity Re

#### **Course Description**

This course is intended to help Governors involved in headteacher appraisal and pay decisions to understand how to carry out their responsibilities.

It will cover:

- the respective roles and responsibilities of the Governing Body and headteacher;
- appraisal in the wider school context;
- pay structures, decisions and sources of advice and support.



### Date/Time

Tuesday 20 September 2022, 6:30pm - 9:00pm Thursday 10 November 2022, 6:30pm - 9:00pm

Wednesday 25 January 2023, 9:30am - 12:00pm

Thursday 6 April 2023, 6:30pm - 9:00pm

Tuesday 9 May 2023, 6:30pm - 9:00pm

Thursday 29 June 2023, 9:30am - 12:00pm

# Compliance

• arrangements for reviewing the headteacher's performance and setting objectives; and

eference – GOV101		
	Venue	
I	Online video conferencing	
ı	Online video conferencing	
m	Online video conferencing	
	Online video conferencing	
	Burnley Football Club	
	Online video conferencing	





# Thorough, but Fair – a confidence building course for governors involved in Headteacher appraisal

#### **Course Description**

This course is based upon on the requirement of the Teacher's Pay & Conditions document, the Governance Handbook, recent guidance and the three core functions of governance to emphasise the governor's role in the Headteacher's Appraisal process and the need to support as well as challenge the Headteacher in their leadership of the school.

- The course will cover the vision and priorities of the School, what Governors need to know before they are involved in a Headteacher's Appraisal and accessing the information required to make an informed decision in order to form the basis of an effective and robust appraisal process.
- The course will also cover how objectives should be arrived at, provide an understanding of what is meant by a SMART target and associated CPD and that these guiding principles form the basis of clear and sharp Headteacher targets alongside the wellbeing of the Headteacher in the process
- The course will also focus upon the pursuit of the school's vision, reviewing targets throughout the year and dealing with targets that aren't met.



Course Activity Reference – GOV149		
Date/Time	Venue	
Monday 26 September 2022, 9:30am – 12:00pm	Online video conferencing	
Saturday 15 October 2022, 9:30am – 12:00pm	Online video conferencing	
Tuesday 20 June 2023, 6:30pm – 9:00pm	Online video conferencing	
Thursday 6 July 2023, 1:30pm – 4:00pm	Online video conferencing	



# **Primary Curriculum for Governors**

#### **Course Description**

Schools have been reviewing and redeveloping their curriculum in recent years. This course will give guidance to governors about the key requirements for the National Curriculums and different approaches schools may take. Guidance will be given on key questions that governors may want to ask.

This course provides an introduction to the primary school curriculum and the responsibilities of the Governing Board.

The course explores:

- the primary school National Curriculum;
- implications from the most recent Ofsted inspection framework;
- the Governing Board's duties and responsibilities in respect of the curriculum; and
- ways in which governors can contribute to the monitoring and evaluation of the curriculum.

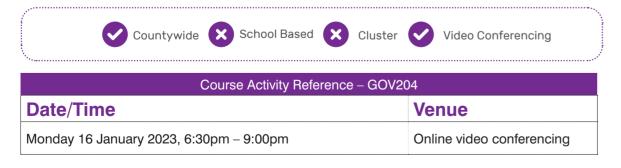
Countywide X School Based X (	Cluster Video Conferencing	
Course Activity Reference – GOV104		
Date/Time	Venue	
Thursday 10 November 2022, 9:30am – 12:00pm	Lancashire FA, Leyland	

	· •
Tuesday 28 February 2023, 6:30pm – 9:00pm	Online video conferencing
Thursday 27 April 2023, 9:30am – 12:00pm	Burnley Football Club

# **Secondary Curriculum for Governors**

#### **Course Description**

What do we mean by the secondary school curriculum and what does it contain? What are the statutory elements of the curriculum? What are the requirements of the Education Inspection Framework? What are the implications for school leaders and governors?



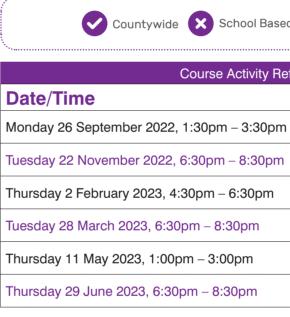


# **Equality, Diversity and Inclusion: Guidance for** Governors

#### **Course Description**

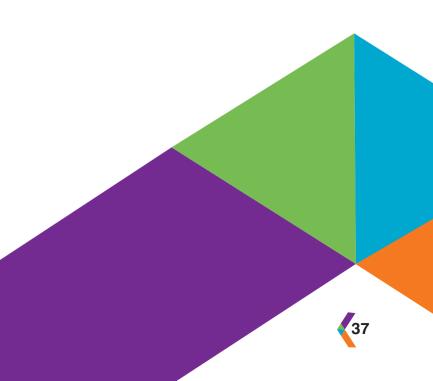
This Course will cover:

- an understanding of the groups of pupils/students in your school;
- understanding the needs of vulnerable groups in your school;
- identifying the next steps.



• understanding how governors can help to challenge and support school leaders; and

Video Conferencing
52
Venue
Online video conferencing





# **Health and Safety Responsibilities for Governors**

#### **Course Description**

This course will look at both the Health and Safety and premises responsibilities for Governors and will cover:

Health and Safety

- The legal requirements.
- The duties and responsibilities of the Governing Board.
- The implementation of good safety practice.
- The health and safety policy, its operation, management and monitoring.

#### Premises

This part of the course looks at the relative roles of all partners in providing suitable school premises, the responsibilities and duties of the governing board and sources of support.

This course will also apply to members of Committees with health and safety or premises responsibilities.



Course Activity Reference – GOV119		
Date/Time	Venue	
Thursday 12 January 2023 and Thursday 19 January 2023, 6:30pm – 9:00pm	Online video conferencing	
Thursday 23 March 2023 and Thursday 30 March 2023, 6:30pm – 9:00pm	Lancashire FA, Leyland	
Wednesday 10 May 2023 and Thursday 18 May 2023, 6:30pm – 9:00pm	Jack McLaughlin Centre, Preston	
Thursday 29 June 2023 and Thursday 6 July 2023, 6:30pm – 9:00pm	Burnley Football Club	

### **Conducting Investigations**

#### **Course Description**

The aims of the course are for governors to:

- understand the importance of a fair and thorough investigation;
- know how to plan and organise an investigation effectively;
- know how to gather and evaluate evidence objectively, balancing conflicting and corroborating information, including interviewing complainants, witnesses and respondents;
- know how to deal with evidence and evaluate and present your findings; • deal with issues such as confidentiality, anonymity and second-hand evidence.

Delegates will learn about best practice and the requirements of the law and in the full day, face to face version of this course take part in a workshop which will focus on planning an investigation, gathering and assessing evidence, interviewing techniques and evaluating and presenting the findings.



# **Course Activity Refe Date/Time** Friday 11 November 2022, 9:30am - 12:00pm Friday 3 February 2023, 9:30am - 12:00pm

Friday 9 June 2023, 9:30am - 4:00pm

Cluster	Video Conferencing	
rence – GOV10	8	
	Venue	
	Online video conferencing	
	Online video conferencing	
	Lancashire FA, Leyland	





# **Online Safety for Governors**

#### **Course Description**

Technological developments and the increased availability of web-enabled devices have brought many benefits and opportunities for children and schools. The increased access to the Internet has also brought safeguarding implications for schools to consider and deal with.

This course provides an up-to-date overview of online safety for primary schools. It looks at the range of online safety risks that affect pupils and school staff. It will also look at key safeguarding documents, Ofsted recommendations, online safety policy development and ways that schools can support both pupils and parents in this area of safeguarding.

The content of this course will include:

- and statistics relating to online safety;
- key features of evaluating online safety policies;
- online safety risks to pupils including grooming, fake news, self-harm and gaming; • professional reputation and staff professional development; and
- online safety resources specifically created to support governors.



Course Activity Reference – GOV121		
Date/Time	Venue	
Tuesday 1 November 2022, 6:30pm – 9:00pm	Online video conferencing	
Tuesday 21 February 2023, 6:30pm – 9:00pm	Online video conferencing	
Tuesday 16 May 2023, 6:30pm – 9:00pm	Online video conferencing	

• current news and discussion of key documents, Ofsted recommendations, research





# **Safer Recruitment for Governors**

#### **Course Description**

Following the recommendations of the Bichard Report, this course fulfils the requirement to address safer recruitment in schools.

#### It covers:

- understanding the principles of abuse;
- safer recruitment processes and making the right decisions; and
- building a culture of vigilance in your school.

It is essential that delegates are able to attend for the full briefing. Those who leave prior to the end of the briefing or do not return their completed assessment sheet will not be deemed to be appropriately trained and will not receive an attendance certificate.

This course complies with the Department for Education (DfE) training requirements that recruitment panels have at least one person drawn from the school staff or Governing Board who has been trained in safer recruitment. It is NOT a requirement that ALL Governors are trained in safer recruitment. Delegates MUST read Part One of the Keeping Children Safe in Education 2021 Document before they attend the training session.

It is recommended that the governor with responsibility for Safer Recruitment undertakes training every 2 years.



Course Activity Reference – GOV112		
Date/Time	Venue	
Thursday 13 October 2022, 9:30am – 4:00pm	Lancashire FA, Leyland	
Wednesday 16 November 2022, 9:30am – 4:00pm	Online video conferencing	
Tuesday 7 February 2023, 9:30am – 4:00pm	Lancashire FA, Leyland	
Saturday 29 April 2023, 9:30am – 4:00pm	Lancashire FA, Leyland	
Wednesday 7 June 2023, 9:30am – 4:00pm	Forrest Hills, Lancaster	
Wednesday 7 June 2023, 9:30am – 4:00pm	Online video conferencing	



# **Special Educational Needs and Disabilities for** Governors

#### **Course Description**

- This updated course examines:
- the role of the SEN governor and the Governing Board;
- the legal framework;
- SEN and Disability in practice, looking particularly at inclusion, self-evaluation

and the effective contribution to the development of school based provision; and

 the funding arrangements for SEN locally.



Course Activity Reference – GOV113	
Date/Time	Venue
Wednesday 7 December 2022, 9:30am – 12:00pm	Online video conferencing
Tuesday 17 January 2023, 9:30am – 12:00pm	Online video conferencing

# Staff Discipline, Grievance, Capability and **Attendance for Governors**

#### **Course Description**

This course will provide governors with:

- improved knowledge of the County Council's HR policies and procedures regarding discipline, grievance, attendance and capability for staff based in schools; and
- improved understanding of the governor's role in facilitating and implementing the County Council's HR policies and procedures for school staff.

This course examines the legal requirements of the County Council's HR policies for staff employed in schools (teaching and non-teaching). It considers the duties and responsibilities of the Governing Board as an employer.

The key stages of discipline, grievance, capability and attendance will be considered and governors will understand their role in the effective management of HR policies and procedures in schools.



Course Activity Reference – GOV117		
Date/Time Venue		
Tuesday 22 November 2022, 6:00pm – 9:00pm	Online video conferencing	
Tuesday 11 April 2023, 9:30am – 12:30pm	Lancashire FA, Leyland	
Tuesday 20 June 2023, 6:00pm – 9:00pm	Online video conferencing	

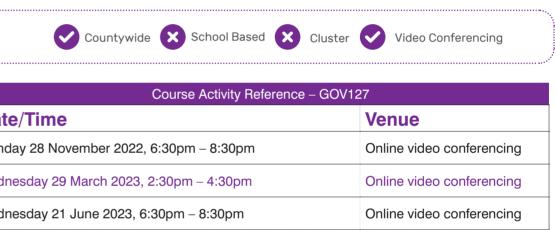


# WRAP (Workshop to Raise Awareness of PREVENT) and the Current Threat for Governors

#### **Course Description**

The aims of this WRAP Workshop are to:

- raise awareness of the PREVENT Strategy;
- using existing safeguarding processes to recognise vulnerable individuals that may need support;
- raise awareness of the current threat;
- the use of the internet to promote terrorist ideologies; and
- the referral process.



# Date/Time

Monday 28 November 2022, 6:30pm - 8:30pm

Wednesday 29 March 2023, 2:30pm - 4:30pm

Wednesday 21 June 2023, 6:30pm - 8:30pm







# **Child Protection and Safeguarding for Governors**

#### **Course Description**

This is a practical and interactive session which will encourage Governors to think about the role the Governing Board has with regards to safeguarding.

#### This course will:

- provide an oversight to Safeguarding expectations in an education setting;
- gain a clear understanding of legislation and guidance that underpins safeguarding in schools;
- gain an understanding of the role and expectations of the Governing Board in relation to safeguarding in schools; and
- develop a realistic understanding of safeguarding issues that schools deal with on a day to day basis and strategies to manage such issues.

ONLY the Lead Governor for Safeguarding and Child Protection should attend this Course. It is NOT a requirement that ALL Governors are trained in Safeguarding and Child Protection. Lead Governors for Child Protection and Safeguarding MUST read Part One of the Keeping Children Safe in Education 2020 Document before they attend the training session.

It is recommended that the governor with responsibility for Child Protection and Safeguarding undertakes training every 2 years.



Course Activity Reference – GOV103		
Date/Time	Venue	
Thursday 6 October 2022, 9:30am – 12:00pm	Online video conferencing	
Thursday 24 November 2022, 6:30pm – 9:00pm	Online video conferencing	
Tuesday 17 January 2023, 9:30am – 12:00pm	Online video conferencing	
Thursday 16 March 2023, 6:30pm – 9:00pm	Online video conferencing	
Thursday 4 May 2023, 9:30am – 12:00pm	Lancashire FA, Leyland	
Thursday 22 June 2023, 6:30pm – 9:00pm	Burnley Football Club	

# **Exclusions - A Governors Guide**

#### **Course Description**

This course will ensure that governors have both the knowledge and the confidence to make a fair and well-informed decision in their role on a pupil discipline committee.



#### Course Activity Reference

### Date/Time

Wednesday 9 November 2022, 9:30am - 12:00pm

Wednesday 8 March 2023, 1:30pm - 4:00pm

Wednesday 7 June 2023, 6:30pm - 9:00pm

X Cluster	Video Conferencing	
ence – GOV133		
	Venue	
	Online video conferencing	
	Online video conferencing	
	Online video conferencing	



# SECTION FIVE

# Inspection - Preparing for an Ofsted Inspection for Governors

#### **Course Description**

Ofsted enables a single Inspector to visit the school to provide an independent, external evaluation of the standards achieved by pupils, the quality of education provided and the quality of leadership and management.

This course:

- covers the new inspection process and framework from September 2019;
- explains the purpose of inspection in the process of school improvement;
- communicate this to the inspection team; and
- details the role of the Governing Board in the inspection process before, during and after the inspection.



# Course Activity Re **Date/Time** Thursday 6 October 2022, 6:30pm - 9:00pm Thursday 13 October 2022, 6:30pm – 9:00pm Thursday 24 November 2022, 9:30am - 12:00pr

Thursday 23 March 2023, 6:30pm – 9:00pm

Thursday 27 April 2023, 6:30pm - 9:00pm

Thursday 15 June 2023, 6:30pm - 9:00pm

# **Evaluation**

• enables governors to evaluate the ways in which they support school improvement and

eference – GOV107		
	Venue	
	Lancashire FA, Leyland	
	Burnley Football Club	
m	Forrest Hills, Lancaster	
	Dunkenhalgh Hotel, Accrington	
	Ribby Hall Village, Wrea Green, Nr Kirkham	
	Lancashire FA, Leyland	





# Venues

1 Burnley Football Club

Turf Moor Harry Potts Way Burnley BB10 4BX TEL: 01282 700008

# **2** County Hall

(Pitt Street Entrance) Fishergate Preston PR1 8XJ Tel: 01772 533330

# **3** Dunkenhalgh Hotel

Blackburn Road Clayton-le-Moors Blackburn BB5 5JP Tel: 01254 303400

# **4** Early Years Centre

Seven Stars Primary School Peacock Hall Road Leyland PR25 1TD Tel: 01772 539058

# **5** Forrest Hills

Hazelrigg Lane Ellel Lancaster LA2 OPL Tel:01524 592444

# **6** Jack McLaughlin Centre

Corpus Christi High School St Vincent's Road Fulwood Preston PR2 8QY Tel: 01772 779136

# Zancashire Football Association

County Ground Thurston Road Leyland PR25 2LF Tel: 01772 624000

# 8 Ribby Hall Village

Ribby Road Wrea Green Preston PR4 2PR Tel: 01772 685858

# **9** The Exchange Burnley

Barden Lane Burnley BB10 1JD Tel: 01282 682271





# 2022 2023

Tel: 01257 516100 Email: lpds@lancashire.gov.uk Web: www.lancashire.gov.uk/lpds/