

# Queen's Awards for Enterprise, 2020

# Key findings for the Lancashire-14 area



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## **1** Overview

On the 21 April, companies and organisations from across the UK were named as winners of the Queen's Award for Enterprise 2020 - Britain's highest accolade for business success.

The Queen's Awards for Enterprise have been announced to mark the Queen's 94th birthday on the 21 April and numbered 220 across four categories, in this, the 55th year of the scheme (awards). The four categories are International Trade, Innovation, Sustainable Development and Promoting Opportunity (through social mobility). The fourth category was introduced in 2017.

The awards are open to UK based organisations with at least two full-time UK employees (or part-time equivalents). The awards are valid for five years and winners may use the Queen's Award for Enterprise logo over this period.

The number of Queen's Awards made in 2020 (220) was higher than the 201 made in 2019, but lower than the 234 awards made in 2017. Since the awards were introduced, the highest number recorded was in 2016, which saw a total 249 awards. Overall, 128 UK companies have won awards for International Trade, marginally down on the 129 in 2018; 66 businesses won awards for Innovation, an increase on the 61 winners in 2019; and 19 won awards for Sustainable Development, considerably more than the 6 recorded in 2019. The fourth year of the Promoting Opportunity (through social mobility) Award saw seven winners, which was slightly more than the five awards in 2019 and marginally more than the six awards in both 2018 and 2017.

Four of the 220 awards went to companies that won awards in both the International Trade and Innovation categories. None of these was located in the Lancashire-14 area.

# 2 Key findings for the Lancashire-14 area

## 2.1 Queen's Awards to Lancashire-14 companies in 2020

Several companies in the Lancashire-14 area have won Queen's Awards in recent years and in 2020, nine local companies were successful. Eight of the awards fell within the international trade category; the final award was for innovation.

For outstanding achievement in international trade				
Chelsom Ltd, Blackpool	Design and manufacture of decorative contract lighting for the international hospitality and marine markets.			
Evans Vanodine International plc, Walton Summit, South Ribble	Manufacturer of cleaning and hygiene chemicals for professional industrial use and for animal health.			
<u>FPW Axles Limited</u> , Huncoat Business Park, Accrington, Hyndburn	Design and manufacture of axles for every application of special purpose vehicle.			
Leyland Trucks Ltd, Leyland, South Ribble	Design and Manufacture of Commercial Vehicles for a large range of transportation applications.			

Table 1: Lancashire Queen's Awards for Enterprise Winners, 2020

Orthoplastics Ltd, Bacup, Rossendale	Orthoplastics is recognised globally as the leading materials supplier to the world's orthopaedic device manufacturers.		
Premier Tooling Systems Limited, Accrington, Hyndburn	Tooling Design and Manufacture for Radio Frequency Welding, Heat Sealing, Vacuum Forming, Jigs and Fixtures.		
<u>Slingco Limited</u> , Whitworth, Rossendale	Design and manufacture of engineered products for industrial cable installation.		
Standfast and Barracks, Lancaster	Design and manufacture of premium printed fabrics for the high-end residential home furnishings market.		
For outstanding achievement in the field of innovation			
<u>Simply Doughnuts Ltd,</u> Blackburn	Delicious, fresh confectionery product (doughnut) with a unique 30-day shelf- life.		

Sources: The London Gazette website via the Queen's Awards for Enterprise 2020 supplement (62978) and the 2020 press book (PDF document).

# **3 Background information**

## 3.1 History

Instituted by Royal Warrant in 1965, the Queen's Awards for Enterprise are given annually in recognition of commercial success. The first awards were given in 1966.

The awards are made each year by the Queen, on the advice of the Prime Minister, who is assisted by an advisory committee that includes representatives of Government, industry and commerce, and the trade unions. They are announced each year on 21 April, the Queen's birthday.

## 3.2 Queen's Awards – eligibility and categories

The awards are open to UK based organisations with at least 2 full-time UK employees (or part-time equivalents).

The Queen's Awards for Enterprise are the UK's most prestigious awards for business performance. They encourage, recognise and reward outstanding achievement by UK companies and are now presented in four separate categories:

- International Trade recognising companies that have demonstrated growth in overseas earnings.
- Innovation recognising companies that have demonstrated commercial success through innovative products or services.
- Sustainable Development recognising companies that have integrated environmental, social, economic and managerial aspects of sustainable development into their business.
- Promoting Opportunity through social mobility introduced in 2017. To be eligible for this new award, applicants must have had a social mobility programme running for more than 2 years and prove that the programme benefits the applicant's organisation financially or otherwise. Improvements to the applicant's organisation should be in one of three areas:

   (1) work experience, careers advice or mentoring for young people;
   (2) offering non

graduate routes such as traineeships or changing recruitment practices; or (3) giving equal support and progression opportunities to all employees.

A complete list of the eligibility criteria required to apply for each of the categories can be viewed at the <u>Gov.UK</u> website.

## 4 Description of the Lancashire-14 geography.

The Lancashire-14 area incorporates the 12 local authorities that fall within the Lancashire County Council administrative boundary and the two additional unitary authorities of <u>Blackburn</u> with Darwen and <u>Blackpool.</u> The Lancashire-14 area has the same geographic footprint as the <u>Lancashire Local Enterprise Partnership</u> (LEP) area.

The 12 local authorities within the LCC boundary are <u>Burnley Borough Council</u>, <u>Chorley</u> <u>Borough Council</u>, <u>Fylde Borough Council</u>, <u>Hyndburn Borough Council</u>, <u>Lancaster City Council</u>, <u>Pendle Borough Council</u>, <u>Preston City Council</u>, <u>Ribble Valley Borough Council</u>, <u>Rossendale</u> <u>Borough Council</u>, <u>South Ribble Borough Council</u>, <u>West Lancashire Borough Council</u> and <u>Wyre</u> <u>Borough Council</u>.

## 5 Details of the Queen's Awards winners in the Lancashire-14 area in 2020

In 2020, nine companies within the Lancashire-14 area were successful and won Queen's Awards for Enterprise. Seven of these companies were located in the Lancashire-12 area with all seven winning awards for outstanding achievements within the International Trade category. A further company in the Blackburn with Darwen unitary authority area won an award within the International Trade category, making a total of eight awards in this section in the Lancashire-14 area.

The ninth award in the Lancashire-14 area went to a company located in the Blackpool unitary authority area and was awarded for outstanding achievements in the field of Innovation.

This year there were no winners within the Lancashire-14 area for outstanding achievements that fell in the Sustainable Development section or the Promoting Opportunity (through social mobility) category.

The following summaries are sourced from the <u>Queen's Awards for Enterprise 2020 press</u> book and the web pages of the award winners.

#### For outstanding achievements in international trade

<u>Chelsom Ltd</u>. was founded in 1947 by the current Chairman's parents as a retail lighting shop in Blackpool. It is still based in the town and now employs 72 people (1 June 2020). The company design and manufacture lighting products for the global hospitality and marine market. It sells to leading hotel chains and the cruise liner industry. All product is designed in house and the company have an industry-leading website and online catalogue. Over 3 years to December 2018, its overseas sales have grown from £5 million in 2016 to £7.9 million in 2018 an overall increase of 59%. Exports now make up 58.36% of all sales. Its top five markets are the USA, Saudi Arabia, France, Germany and Ireland. However, the business has completed projects in over 70 countries. The company previously won the

Queen's Award for International Trade in 2017. The company wins the Queen's Award for International Trade for Outstanding Short Term Growth in overseas sales over the last three years.

Evans Vanodine International plc, was established in 1919, and is based at Brierley Road, Walton Summit, Preston (within the South Ribble local authority boundary). Starting from Salford, Manchester, the business now manufactures cleaning and hygiene chemicals in the UK and in four other international locations, exporting to 86 countries. It focuses on professional cleaning products and animal health cleaning and disinfection markets. International animal health operates through veterinary medicinal distribution and offers greater potential than UK's wholesale market. The company won a Queen's Award for International Trade in 2015. In addition to its International Division Manager, Evans employs five regional sales managers to manage and provide support and training for distributors. Overseas sales have grown by 49% over the three-year application period and the proportion of sales exported has increased to 39% of total sales. The company wins the Queen's Award for International Trade for Outstanding Short Term Growth in overseas sales over the last three years.

<u>FPW Axles Limited</u>., was established in 1982 via a management buyout of the then Accrington division of Moss Gear Co (established in 1910). The headquarters of the company are based at Unit D4, Enfield Road, Huncoat Business Park, Accrington, in Hyndburn district. The company specialises in the design and manufacture of steer, drive and drive/steer axels for every application of special purpose vehicles. Over the years, the product range was consolidated to allow specialisation of axle production and they gained a patent for the first oil immersive maintenance free front axle design. The company exports widely including to EMEA (European, Middle East and Africa); the Americas and Asia. Recently they have entered Germany and their focus for 2019 has been China. Overseas sales have grown by 69% across the last three years and the percentage exported has also risen from 44% to 53%. Their top overseas markets were Southern Ireland, Latvia, Slovenia, Turkey, and Switzerland. The company wins the Queen's Award for International Trade for Outstanding Short Term Growth in overseas sales over the last three years.

Leyland Trucks Limited is part of PACCAR Parts UK Ltd, which is part of PACCAR Inc in the United States. They are based at Croston Road, Leyland, in South Ribble district and originally started trading in 1896, joining the PACCAR group of companies in 1993. They design and manufacture commercial vehicles for a large range of transportation applications for the domestic and overseas markets such as France, Israel, Germany and Australia. They have grown a network of sales and service outlets with wholly owned sales branches in 13 European markets and over 1,000 dealers in 52 different markets worldwide. For such high turnover the company has demonstrated strong year on year growth in overseas sales rising by 46% overall and they have also seen strong growth in total turnover and profitability with reinvestment in the business to remain competitive. The company wins the Queen's Award for International Trade for Outstanding Short Term Growth in overseas sales over the last three years.

<u>Orthoplastics Ltd.</u>, started trading in 2005, and is based at Grove Mill, Bacup, in Rossendale district, producing implantable ultra-high molecular weight products for the medical market. The company now supplies semi-finished orthopaedic devices to over 350 global OEMs. Its strategy is to expand global operations and support for emerging healthcare regions. This incorporates education of customers, assisting local regulatory bodies and meeting with surgeons and OEMs to support an innovative approach to new products and materials. Its main current markets are USA, Ireland, Puerto Rico and China and the company entered new markets in India, China, Turkey and Brazil during the application period. Overseas sales have grown by 99% over the three-year application period and the proportion of sales exported has increased to 98% of total sales. The company wins the Queen's Award for International Trade for Outstanding Short Term Growth in overseas sales over the last three years.

<u>Premier Tooling Systems Limited</u> is based at Unit 4, Laneside, Altham Industrial Estate, Accrington, in Hyndburn district and started trading in 2005. They are a precision engineering specialist, supplying quality tooling design and manufacture to a wide range of industries including aerospace, automotive, defence, healthcare and packaging. They are a small family business with the simple objective "Look after your staff. Look after your customers. Train and grow at a pace that the company can financially cope with". They have demonstrated steep year on year growth in overseas sales rising by 195% overall during the three year period and have delivered strong commercial success through a manufacturing offer that is world class. Their percentage sales exported grew from 17% to 44% in a relatively short time period by selling in Vietnam and the United States. The company wins the Queen's Award for International Trade for Outstanding Short Term Growth in overseas sales over the last three years.

<u>Slingco Limited</u> is based at Station Road, Whitworth, in Rossendale district. The company was founded in 1980, supplying products that make installation and support of industrial electrical conductor, cable and hose, easier and safer. Markets include energy, transmission and distribution, oil and gas, renewables and transport. The company won a Queen's Award for International Trade in 2016. Key markets have oil and gas reserves, with USA the most important, although the company sells into 75 countries. American markets are handled by the USA sister company, with Europe and Middle East through the UK. The UK is the key manufacturing facility, with some manufacture overseas, directly or under license. Overseas sales have grown by 178% over the three-year application period and the proportion of sales exported has increased to 86% of total sales. The company wins the Queen's Award for International Trade for Outstanding Short Term Growth in overseas sales over the last three years.

<u>Standfast and Barracks</u> started trading in 1923, and is based at Caton Road in Lancaster. It offers traditional rotary, flatbed and screen-printing techniques, alongside digital ink jet technology and is now market leader in digital fabric printing, across both the interiors and fashion/apparel industries supplying textile converters in the largest global markets of USA and Europe. The company now sells to eight of the top ten US textile convertors and has targeted New Zealand, South Africa, Korea and Spain. Standfast and Barracks works with stocking distributors, bringing added value to customers by offering a wide selection of designs. Overseas sales have grown by 69% over the three-year application period and the proportion of sales exported has increased to 20% of total sales. The company wins the Queen's Award for International Trade for Outstanding Short Term Growth in overseas sales over the last three years.

#### For outstanding achievement in innovation

Based in the unitary authority of Blackburn with Darwen, <u>Simply Doughnuts Ltd.</u>, is located at Unit 6, Ordnance Street, Furthergate Industrial Estate, Blackburn and was formed in 2012. Simply Doughnuts Ltd has developed a unique, long shelf-life doughnut. Ordinary cooked doughnuts have a short (2-day) shelf-life, which can lead to a considerable waste of unsold product. Doughnuts can be frozen but this is energy intensive and requires extra time and space for storage and thawing before sale. After 18 months of research and years of refinement, the company developed a production process that yields a fresh doughnut with a

shelf life of up to 30 days. Protected by trade secret, the process is a precise combination of quality ingredients, mixing sequence, mixing method, temperatures, time and frying. Available in six variants, the product is now stocked by many major UK retailers and sits in both the fresh and long-life categories. It has driven significant growth in turnover and employee numbers. The company wins the Queen's Award for Enterprise in the Innovation category.

# 6 Queen's Award winners in the Lancashire-14 area since 1966

Since the award scheme was inaugurated, some 7,558 awards have been granted across the four main categories in the UK. Companies in the Lancashire-14 area have won or shared in 163 of these prestigious awards, 131 being given for outstanding international trade achievement, 28 for innovation achievement, three for outstanding sustainable development achievement, and one for promoting opportunity (through social mobility). A full listing of the local firms which have won Queen's Awards is given below.

One of the informal aims determining the selection of award winners is to represent a broad spread of industrial and commercial activity with a balanced representation of different company sizes and geographical locations. To a large extent as well, the applicants are self-selected. The list of winners cannot therefore realistically be used as an economic indicator of an area's exporting propensity or innovative capacity. The companies do, however, strongly reflect the structure of the Lancashire economy and the way in which this structure and the composition of businesses have changed over time.

The importance of innovation to longer term success in the market is highlighted by the fact that several of the local companies which have won 28 awards for innovation have subsequently also won awards for international trade based, presumably, partly on the competitive advantage offered by their newly introduced product or process. Linemark UK Limited won an innovation award in 2011 and an international trade award in 2016. T.I.S.S. Ltd of Blackpool has won awards in both of these categories also, but in the reverse order: for international trade in 2014 and for innovation in 2018.

Recycling Lives Ltd, based in Preston, has won four Queen's Awards in ten years in three of the award categories. It has won two awards for sustainable development (in 2010 and 2014). In 2018 it won a Queen's Award for outstanding achievement in international trade and in 2019, the company won a Queen's Award for outstanding achievement in the relatively new Promoting Opportunity (through social mobility) category.

Year	International Trade Award	Innovation Award	Year	International Trade Award	Innovation Award
1966	The Leyland Motor Corporation Ltd, Leyland	Pilkington Bros Ltd, Lathom	1977	George Angus & Co. Ltd, Lancaster <u>British Aircraft</u> <u>Corporation Ltd,</u>	
1967	British Aircraft Corporation Ltd, Warton Scapa Group Ltd, Blackburn			Warton Hattersley Newman Hender Ltd, Ormskirk Platt, Saco Lowell Ltd, Rossendale	
1968	British Aircraft Corporation Ltd, Warton Singer-Cobble Ltd, Blackburn		1978	Royal Ordnance Factories, Chorley and Blackburn	Pilkington Group (R&D Dept.), Lathom
1969	Miehe-Goss-Dexter		1979		
1970	Ltd, Preston Edgar Pickering (Blackburn) Ltd, Blackburn Qualitex Yarns Ltd, Burnley British Aircraft	BTR Leyland	1980	British Nuclear Fuels Ltd, Springfields Gemmill & Dunsmore Ltd, Preston Lamcoat Papers	
	Corporation Ltd, Warton Edgar Pickering (Blackburn) Ltd, Blackburn Qualitex Yarns Ltd, Burnley	Industries Ltd, Leyland	1981	Ltd, Clitheroe <u>Fort Vale</u> <u>Engineering Ltd,</u> <u>Nelson</u> Garrett Airesearch Ltd, Skelmersdale Moores of Carnforth Ltd, Carnforth	
971	BTR Leyland Industries Ltd, Leyland Edgar Pickering (Blackburn) Ltd, Blackburn		1982	British Aerospace plc, Warton Liquid Plastics Ltd, Preston Michelin Tyre plc, Burnley	
1972				Netlon Ltd, Blackburn	
1973	MGD Graphic Systems Ltd, Preston The Singer Company (UK) Ltd, Blackburn Platt International Ltd, Rossendale	Platt International Ltd, Rossendale	1983	British Aerospace plc, Warton Lofthouse of Fleetwood Ltd, Fleetwood Presspart Manufacturing Ltd, Blackburn	
1974	British Aircraft Corporation Ltd, Warton		1984	Edendeck Ltd. Burnley	Netlon Ltd, Blackburn
1975	Garrett Airesearch Ltd, Skelmersdale	Netlon Ltd, Blackburn		Royal Ordnance Factories, Chorley and Blackburn	
1976	Edgar Pickering (Blackburn) Ltd, Blackburn Royal Ordnance Factories, Chorley and Blackburn		1985	Edendeck Ltd. Burnley Garrett Airesearch Ltd, Skelmersdale Netlon Ltd,	

## Queen's Awards for Enterprise, 2020

Year	International Trade Award	Innovation Award	Year	International Trade Award	Innovation Awarc
1986	AMS Industries, Burnley Decorpart, Nelson Fort Vale Engineering		1998	Statestrong Ltd, Lytham	
	Ltd, Nelson		1999		
1987		<u>Rolls Royce Ltd.</u> <u>Barnoldswick</u>	2000	Singletons Dairy Ltd, Longridge	
1988	Hilden Manufacturing Co. Ltd, Oswaldtwistle		2001		Solvent Resource
1989	British Aerospace plc, Warton Lofthouse of Fleetwood Ltd, Fleetwood Netlon Ltd, Blackburn	<u>GEC Traction Ltd,</u> <u>Preston</u>	2002	BAE Systems Land	Management, Morecambe Flexipol Packaging
1990	Armabord Ltd, Burnley Dent Instruments Ltd, Colne			Platform Communications, Blackburn Victrex plc, Thornton	<u>Ltd, Haslingden</u> <u>Shackerley</u> (Holdings) Group on Ltd, Chorley
1991	British Aerospace plc. Warton Constance Carroll Holdings, Skelmersdale Leyland DAF Holdings, Leyland	GPT Payphone Systems, Chorley	2003	<u>Cleveleys</u>	<u>Fairbanks</u> <u>Environmental Ltd</u> <u>Skelmersdale</u> Promethean Ltd,
1992	GPT Payphone Systems, Chorley		2004		Blackburn
1993	Borden Decorative Products, Morecambe Canadian Pizza Crust Co. (UK), Nelson	<u>Crown Berger.</u> Darwen	2004	BMP Europe Ltd, Accrington BSW Ltd, Lancaster	Panaz Ltd, Burnle
	<u>Lofthouse of Fleetwood</u> <u>Ltd, Fleetwood</u> E Slinger & Sons, Great Harwood		2005	Millbrook Instruments Ltd, Blackburn	<u>SiS (Science in</u> <u>Sport) Limited, Ole</u> <u>Langho</u>
1994	Burton's Gold Medal Biscuits, Blackpool CRP Marine Ltd, Skelmersdale Centurion Furniture, Farington			<u>Nitecrest Ltd,</u> <u>Leyland</u> <u>Singletons Dairy Ltd,</u> <u>Longridge</u>	
	Constance Carroll Holdings, Skelmersdale		2006	Langtec Ltd, Accrington Victrex plc, Thornton Cleveleys	EnviroSystems (UK) Ltd, Barton, Preston Precision Polymer Engineering Ltd, Blackburn
1995	Armabord Ltd, Burnley British Aerospace Military Aircraft Division, Warton	James Dewhurst Ltd, Accrington			
1996	J Blackledge & Son, Chorley Reilor Ltd, Preston Statestrong Ltd, Lytham <u>Universal Bulk Handling</u> Ltd, Burscough		2007	Cobham Defence Communications Ltd, Blackburn <u>Helical Technology</u> Ltd, Lytham St Annes	BMP Europe Ltd, Accrington Shackerley (Holdings) Group, Chorley
1997	Borden Decorative Products Ltd, Darwen James Dewhurst Ltd, Accrington Panaz Ltd, Burnley Victrex plc, Thornton	Scapa Group plc, Blackburn		Precision Polymer Engineering Ltd, Blackburn	
	<u>Cleveleys</u> Wolstenholme International Ltd, Darwen		2008	<u>Fort Vale</u> Engineering Ltd, <u>Nelson</u>	

Year	International Trade Award	Innovation Award	Sustainable Development - 1993 onwards
2009	GSD (Corporate) Ltd, Preston Leyland Trucks Ltd, Leyland Metals UK Ltd, Blackburn Nitecrest Ltd, Leyland Pigott Shaft Drilling Ltd, Woodplumpton, Preston		
2010	Euravia Engineering & Supply Co. Ltd, Kelbrook, near Barnoldswick		Recycling Lives Ltd, Preston
2011	MacUK Neuroscience Ltd. Blackpool	Linemark (UK) Limited, Rawtenstall	Brighter Future Workshop Limited Skelmersdale
2012	ACDC LED Ltd. Barrowford, Nelson BMP Europe Ltd. Altham, Accrington Colonial Gifts Ltd. Padiham, Burnley Langtec Ltd. Altham, Accrington	<u>Hurst Green Plastics</u> <u>Ltd</u> . Whalley, Nr Clitheroe	
2013	Fort Vale Engineering Ltd., Simonstone, Burnley <u>Rinicom Ltd</u> , Lancaster		
2014	Carradice of Nelson Limited., Pendle T.I.S.S. Limited, Blackpool What More UK Limited., Padiham, Burnley		Recycling Lives Ltd, Preston
2015	Beaconsfield Footwear Ltd. (parent company Hotter Ltd.). Skelmersdale, West Lancashire. Evans Vanodine International Plc., Bamber Bridge, Preston (South Ribble)		
2016	Fairbanks Environmental Limited., Skelmersdale, West Lancashire GA Pet Food Partners, Chorley Linemark UK Limited., Rawtenstall, Rossendale Slingco Ltd., Whitworth, Rossendale	Aqua Fabrications Ltd. Skelmersdale, West Lancashire	

#### Queen's Awards for Enterprise, 2020

Year	International Trade Award	Innovation Award	Sustainable Development - 1993 onwards	Promoting Opportunity (through social mobility) 2017 onwards
2017	<u>Chelsom Ltd.</u> , Blackpool <u>Greenbank Technology</u> <u>Ltd.</u> , Blackburn <u>The TastyBone</u> <u>Company Ltd.</u> , Blackburn			
2018	<u>Recycling Lives Ltd,</u> Preston <u>Rinicom Ltd,</u> Lancaster	T.I.S.S. Limited, Blackpool		
2019	Firesafe Fire Rated Ductwork Limited, Haslingden, Rossendale Language Insight, Kirkham, Fylde Metstok Limited, Clitheroe, Ribble Valley Universal Smart Cards Limited, Accrington, Hyndburn Whyte & Ivory Ltd., Nelson, Pendle			<u>Recycling Lives Ltd,</u> Preston
2020	Chelsom Ltd, Blackpool Evans Vanodine International plc, Walton Summit, South Ribble FPW Axles Limited, Huncoat Business Park, Accrington, Hyndburn Leyland Trucks Ltd, Leyland, South Ribble Orthoplastics Ltd, Bacup, Rossendale Premier Tooling Systems Limited, Accrington, Hyndburn Slingco Limited, Whitworth, Rossendale Standfast and Barracks, Lancaster	Simply Doughnuts Ltd, Blackburn		

Sources: The London Gazette website via the Queen's Awards for Enterprise 2020 supplement (62978).

The full list of 2020 winners and recipients of the Queen's Awards for Enterprise can be found via the London Gazette website in the Queen's Awards for Enterprise 2020 supplement (62978) and the 2020 press book (PDF document), which provides greater detail on each winner by region. A historical record of the numbers of corporate entries and awards from 1966 to 2016 is available via the London Gazette web site.

## 7 Royal Warrants in the Lancashire-14 area

Royal warrants of appointment have been issued for centuries to traders who supply goods or services. The website for the <u>Royal Warrant Holders Association</u> includes five companies with sites or associations within Lancashire: <u>Carr & Day & Martin Ltd</u>. (saddlery care products, Lytham), <u>Day Son & Hewitt Ltd</u>. (manufacturer of veterinary products, Lytham), <u>James Baxter & Son Ltd</u>. (Morecambe Bay potted shrimps), <u>Peter Reed (bed linen manufacturer, Nelson)</u> and <u>Crown Paints (Darwen)</u>.